

IMPROVING THE OBSERVATION AND FEEDBACK SKILLS OF PRINCIPALS

Missouri Department of Elementary and Secondary Education

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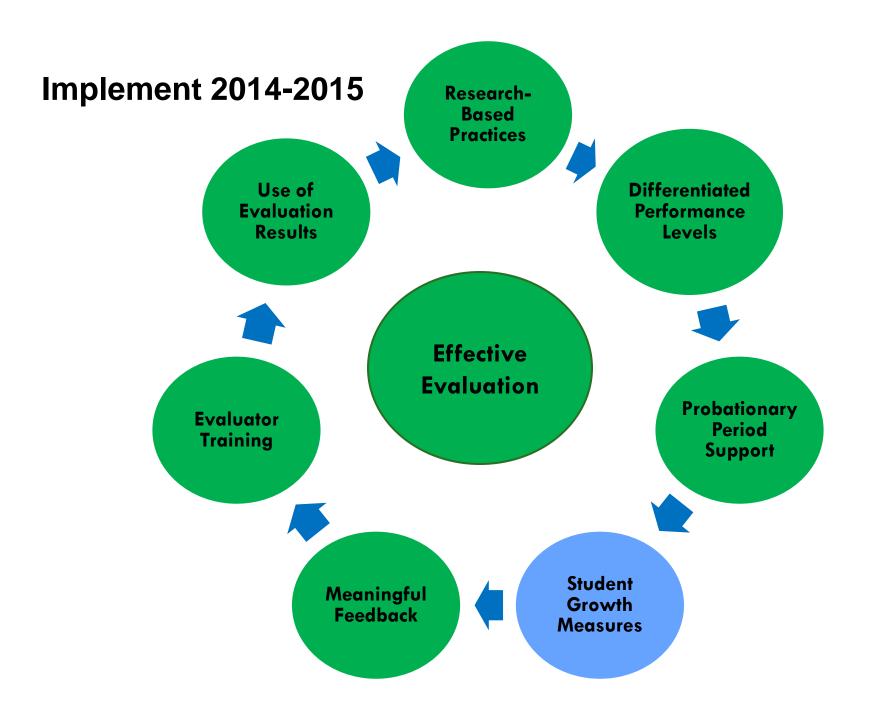


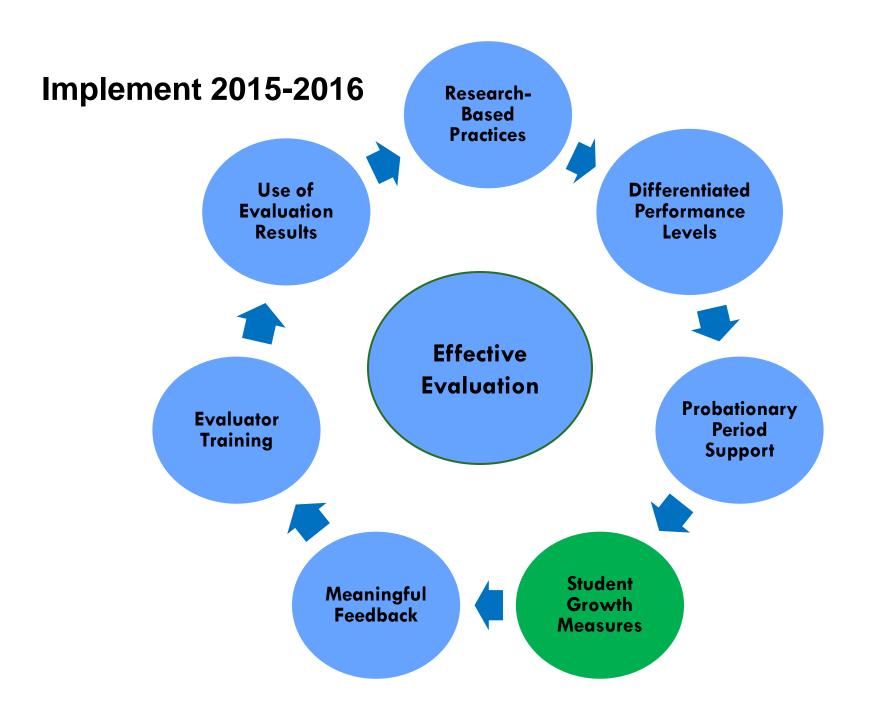
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OR

IMPORTANT REMINDERS

- Alignment to 6 of 7 Essential Principles last year; Alignment to 7th principle this year
- Completion of Screen 18a was required by JUNE 30
- Please do so if you have not already
- •Student Growth Data is collected on **ALL teachers** at **ALL grade levels** in **ALL content areas** beginning this year





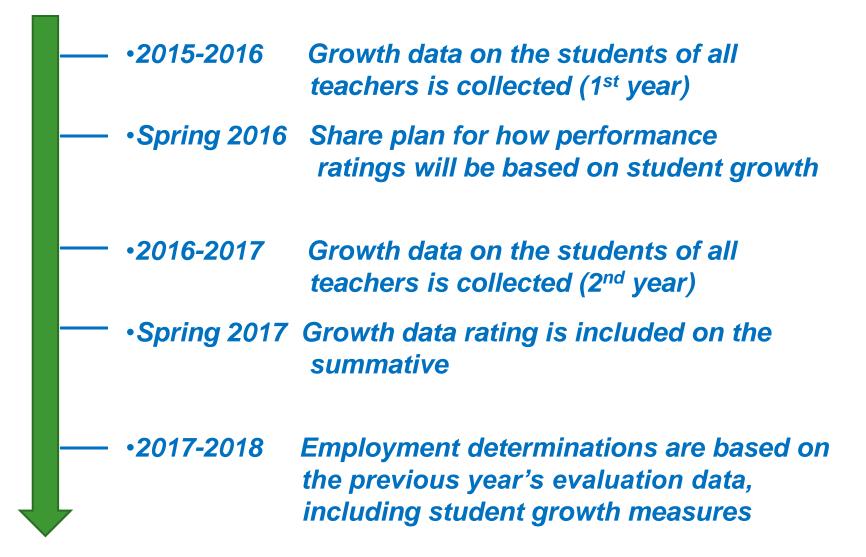
Missouri Department of Elementary and Secondary Education Core Data Collection System Screen 18A - Educator Evaluation

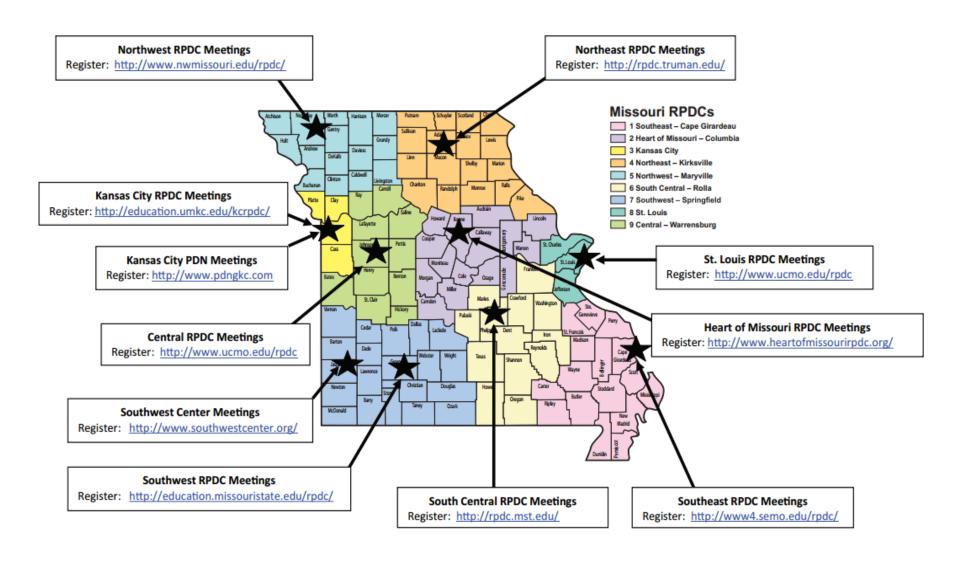
STUDENT DATA INCLUDED: Student Achievement — Student Growth Data —

Screen 18A - Educator Evaluation Year: 2016 1000 CENTRAL OFFICE Evaluation Model Used by District: Missouri Model Evaluation System Revised version of Missouri Model NEE Model (University of Missouri) Marzano Model Danielson Model District-created model based on Missouri Teacher and Leader Standards District-created model based on district standards Other No Evaluation System Implemented TEACHER EVALUATION SYSTEM DESCRIPTION: USED FOR: Teacher Development Compensation Promotion Retention Removal STUDENT DATA INCLUDED: Student Achievement Student Growth Data Student growth data used for state tested content and grade levels Teachers of state tested content and grade levelshave access to student growth data from the Mo Growth Model Student growth data used for non-state tested content and grade levels Does your district evaluation system have multiple differentiated performance levels for teachers? NUMBER OF TEACHERS BY RATING/LEVEL: (Number of Teachers reported in MOSIS =) List the names of the performance levels used in your district evaluation system in the description and identify the number of teachers rated at each performance level. Teacher Rating 1 is the lowest rating level. Rating 1 Rating 2 Rating 3 TEACHERS Rating 4 Rating 5 Rating 6 Rating 7 Not Evaluated Evaluated but Not Description Number Publically Reported PRINCIPAL EVALUATION SYSTEM: USED FOR: Teacher Development Compensation Promotion Retention Removal

CORE DATA SCREEN 18A

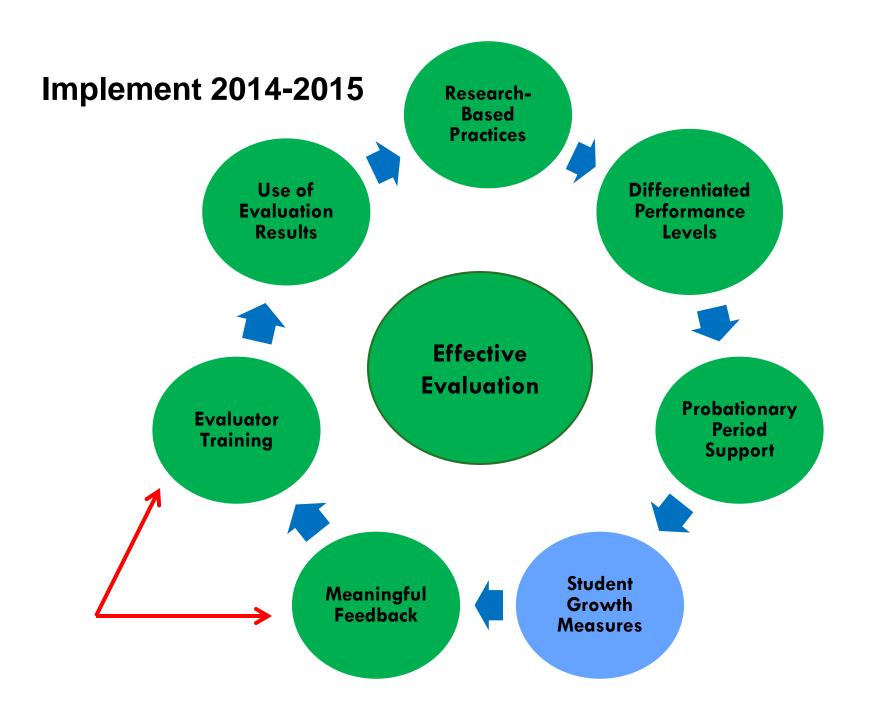
The Timeline



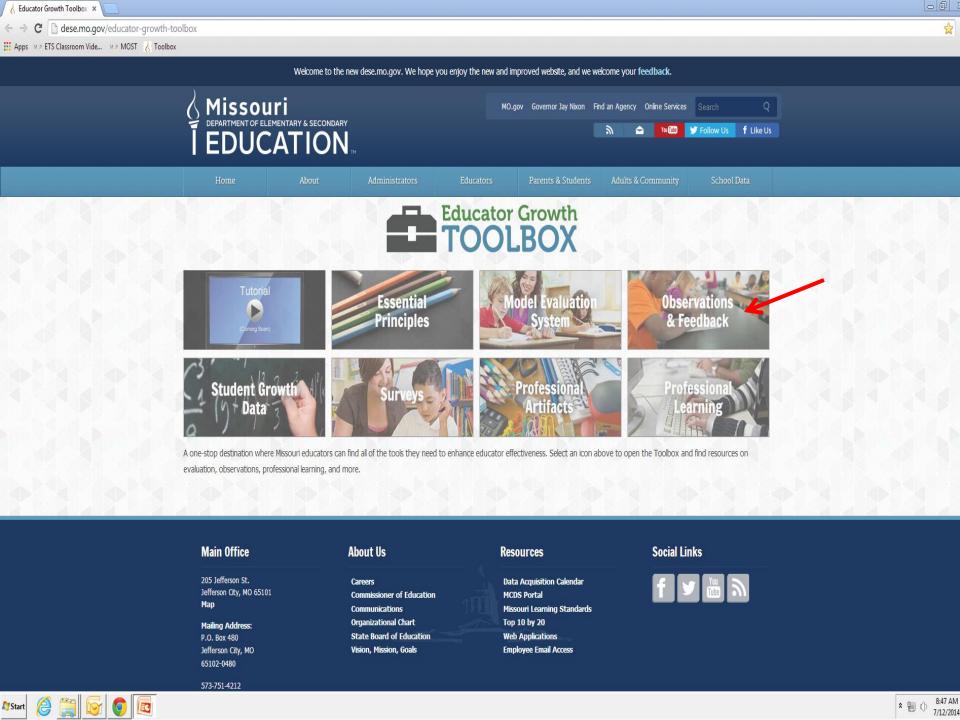


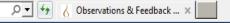


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Missouri Observation Simulation Tool MOST





Welcome to dese.mo.gov. We hope you enjoy the new and improved website, and we welcome your feedback.



Home About Administrators

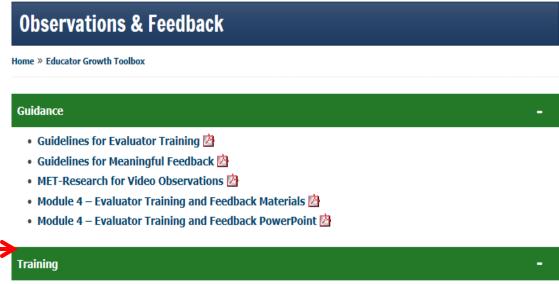
Educators

arents & Students

dults & Community

School Data





Essential Principles

Model Evaluation System

Observations & Feedback

Student Growth Data

Surveys

Professional Artifacts

Professional Learning

- Missouri Observation Simulation Tool (MOST) click here to register for free!
- Regional Training Locations
- Regional Training Dates 🖄
- SLO Frequently Asked Questions

Monitoring -

Missouri **EDUCATION**

Welcome to the Missouri Observation Simulation Tool! MOST offers administrators a chance to practice assessing teacher performance in the classroom and providing meaningful feedback based on that assessment.



Returning User	
Email Address: Password:	
Forgot Password	Login 2



MOST

MOST supports districts and LEAs with implementation of the Essential Principles by allowing administrators to do the following:

- · Practice observing teacher performance on a specific quality indicator using a bank of short, targeted videos
- · Practice assigning a performance rating for each video and giving feedback to the featured teacher
- · View a comparison of the assigned performance rating to a Master Score and other scores statewide

Support for Essential **Principles**

Tips for Use

FAQs



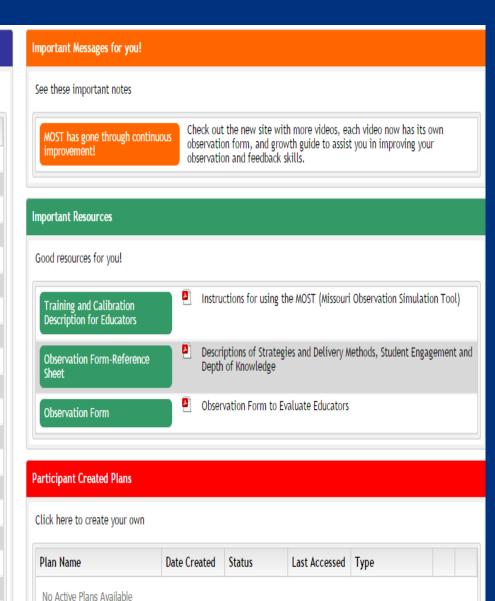




Training Plans

Click here to access training plans

Plan Name	Status	Last Accessed	Туре
Family and Consumer Science Grade 6-8	In Progress	Jun/01/2015	Training
Math Grade K-5.4	In Progress	Jun/01/2015	Training
Special Education Grade K-5.2	In Progress	Jul/06/2015	Training
Special Education Grade K-5.3	In Progress	Jul/06/2015	Training
English Language Arts Grade 6-8	In Progress	Jun/01/2015	Training
Science Grade K-5.3	In Progress	Jun/01/2015	Training
Science Grade K-5.1	In Progress	Jul/06/2015	Training
Physical Education Grade K-5	In Progress	Mar/10/2015	Training
Social Studies Grade 11-12	In Progress	Mar/10/2015	Training
Music Grade 6-8	In Progress	Mar/10/2015	Training
Writing Grade 3	In Progress	Mar/10/2015	Training
Social Studies Grade 9-12	In Progress	Mar/10/2015	Training
Science Grade K-5.2	In Progress	Jul/06/2015	Training
Special Education Grade K-5.1	In Progress	Jul/06/2015	Training
Reading Grade 6	In Progress	Mar/10/2015	Training
English Lanugage Arts Grade 5	In Progress	Jul/06/2015	Training
Math Grade K-5.2	In Progress	Jun/25/2015	Training
Social Studies Grade 6-8	In Progress	Jun/01/2015	Training
Math Grade K-5.1	In Progress	Mar/10/2015	Training
English Language Arts Grade 11-12	In Progress	Jun/01/2015	Training
Science Grade MS	In Progress	Jul/06/2015	Training



Create New Plan

MOST (Missouri Observation Simulation Tool) Training and Calibration Description for Educators

Background

The Missouri Observation Simulation Tool (MOST) is intended to give administrators and teachers assistance in **calibrating observations** for the purpose of **inter-rater reliability** regarding **classroom observations**. Not all of the selected videos are exemplary examples, but rather give a realistic practice session to educators for calibrating purposes.

Two of the Department of Elementary and Secondary Education's seven principles from the Missouri Educator Evaluation System state that all Missouri districts will incorporate an evaluation system that:

- Provides ongoing, timely, deliberate and meaningful feedback on performance relative to research-based targets and
- Requires standardized, initial and periodic training for evaluators to ensure reliability and accuracy

MOST assists districts with these two principles. This document provides information about how videos were selected, scored and viewed by a group of Missouri Educators. It also provides strategies to use for calibration activities. In MOST, you will see sample scores and observation forms to be used as a guideline and point of discussion. Finally, this document gives educators specific support by providing examples of feedback that could be used with teachers following classroom observations.

Purpose

The overall purpose of observing and giving feed pack is to affirm best practices used and help improve teaching quality. The purpose of MOST is to give evaluators practice in articulating strategies being used and the effectiveness of those strategies. It is also gives evaluators practice in providing meaningful feedback to help teachers improve their practice. MOST gives administrators common language and consistency in teacher observations in a particular district.

Process of Preparing MOST for Missouri Educators

Missouri educators, including teachers, administrators, consultants, association representatives and retired educators gathered to view and score videos in an exercise to increase inter-rater reliability. This group is referred to as the "master coder". Scores from the "master coder" and observation forms were completed to provide a common baseline for discussion and calibration purposes. While those using MOST may vary in their ratings from the "master coder", they should consider the justification, comments and feedback provided by this group. It should be noted that MOST is a training tool, and its main purpose is to provide some structure for educators to have common discussion about classroom observations and research-based strategies. The final outcome of the completed observation form, the score and the feedback

to teachers may not necessarily be the same, depending upon the conversation had in various districts among different educators.

Strategies for Calibration Activities - MOST Observation Form

A variety of inter-rater reliability activities can be used with a group of educators, to come to consensus on articulating what is observed and providing feedback relative to research-based targets. Depending on the size and make-up of the group, educators may use any of the following strategies or others to facilitate discussion which will lead to calibration.

- Hand out MOST Observation Form Reference Sheet and discuss definitions of Strategies and Delivery Methods. Reflective questions to facilitate discussion about the definitions could include:
 - What are some of the strategies and delivery methods that might look similar to an observer? What are some key differences in those (i.e. group work and cooperative learning)?
 - What is an example of something that could be going on in a lesson which would involve more than one strategy and/or delivery method?
- Point out that the intent is not to find all of the strategies or delivery methods you can, rather to indicate the most prevailing ones observed in that lesson. If a delivery method is being used for only one minute of a twenty-minute lesson, you would not indicate that on the observation form, as that is not a prevailing strategy being used by the teacher.
- For each strategy or delivery method selected, first discuss Level of Engagement definitions and what that means. Discuss what it would look like in an observation if there was "high" engagement, "moderate," "low," and "disengaged."
- After selecting a level of engagement then discuss Depth of Knowledge. Educators may want to have more training on DOK levels at this time or at another time. The more observers and teachers understand different levels, and how to move students to higher levels, the more impactful lessons will be.
- Show MOST video in its entirety. (No video is more than 15 minutes in length and videos are numbered to help with organization.)
- At the end of the video, participants should indicate which strategies they saw. If there
 is disagreement, conversation should continue about which are most prevalent.
- Participants then should indicate the level of engagement for each strategy. This could
 be done using clickers, post-it notes or other methods, but participants should have the
 opportunity to share why they chose the level of engagement they did. After discussing
 it, the group may want to "re-vote" for their level of engagement. The benefit is in the
 discussion and conversation, as this is where calibration and inter-rater reliability occur.
- The same process (clickers, etc.) should be used to determine DOK level. Again, conversation should occur so that participants can hear other points of view, and eventually inter-rater reliability occurs.
- Finally, discussion should be held about what comments will be made in the observations section of the form and the feedback section of the form. Observers

Observation Form – Reference Sheet

Strategies and Delivery Methods

Indicate which strategies and delivery methods are most prevalent in this lesson. It is not necessary to select all that were evident, just the prevailing ones.

Advanced/Graphic Organizers:

- Advanced An instructional unit that is used before direct instruction or before a new topic; allows the learner
 to recall and transfer prior knowledge to the new information being presented in the lesson
- Graphic a visual communication tool using symbols to convey meaning, express ideas, or depict relationships between facts, terms, and or ideas within a learning task
 - May be referred to as knowledge maps, concept maps, story maps, cognitive organizers, or concept diagrams.

Class Discussion: Dialogue among students and teacher

. Open-ended questions are used and students are encouraged to ask questions of each other

Cooperative Learning: Students with assigned roles working together as partners or in structured small teams on clearly defined learning tasks

 Students may be responsible for each other's learning and are held individually accountable for the group's success. Examples include think-pair-share, round robin, jigsaw, inside/outside circle, etc.

Group Work: Students working together in partners or small groups

- . Groups of students sitting together doing their own work who are free to talk with each other as they work
- . Groups of students completing a project together without clear identification of roles

Guided Practice: Teacher-led short activities with students attempting the task at hand

The teacher must closely monitor what the students are doing to see that the instruction has "taken."
 Mistakes need to be corrected if seen by the teacher

Hands-On/Active Learning: Instructional activities that include both content and process promoting student discussion

Independent Student Work:

- Individual work worksheets, activities, or textbook reading assigned for individual practice or study
- Distance Learning Usually involves a situation in which the teacher and students are separated by time, location, or both
 - It can be used to supplement or enhance curriculum and assessment through real-time electronic field trips or videoconferencing, to deliver and/or receive courses in real time from remote sites, or to take online courses.

Learning Centers: Designated classroom areas where students partake in specific learning activities

Lecture: Delivery of information to a group by the teacher

teacher-controlled

Nonlinguistic Representations: Students acquire and retain knowledge through visual imagery, kinesthetic activity, auditory experiences, and so forth. Students may create concept maps, idea webs, dramatizations, or computer simulations to represent their thinking.

Peer Evaluation: Instructional activities, such as peer review, peer assessment, peer tutoring, and peer editing, designed to give students real responsibility to assess and provide feedback

Project Based Learning: A teaching method that requires students to use knowledge and skills they have acquired or need to develop to solve a real-world problem through an extended inquiry process.

Question/Answer: An expression of inquiry that calls for a reply

Similarities/Differences: Students identify similarities and differences using or creating comparisons, classifications, metaphors, or analogies.

Student Presentations: Students present projects, experiences, or discoveries to their classmates in a formal setting

Summarizing/Note Taking: Students learn to identify the most important aspects of what they are learning by taking notes or summarizing material

Student Engagement

Student Engagement High: This means that there is evidence that 75-100% of the students were physically and/or cognitively participating in the content.

Student Engagement Moderate: This means that there is evidence that 50-75% of the students were physically and/or cognitively participating in the content.

Student Engagement Low: This means that there is evidence that 25-50% of the students were physically and/or cognitively participating in the content.

Student Engagement Disengaged: This means that there is evidence that 0-25% of the students were physically and/or cognitively participating in the content.

Depth of Knowledge

Depth of Knowledge Recall: Generally requires students to identify, list, or define facts, terms, concepts, trends, generalizations and theories. If the knowledge necessary to answer an item automatically provides the answer to the item, then the item is Level 1. Simple; one-step

Depth of Knowledge Skill Concept: Generally requires students to USE information or conceptual knowledge. For example, students may contrast or compare people, places, events and concepts; convert information from one form to another; give an example; classify or sort items into meaningful categories; describe, interpret or explain issues and problems, patterns, reasons, cause and effect, significance or impact, relationships, points of view or processes. More complex; more than one step

Depth of Knowledge Strategic Thinking: Generally requires students to use reasoning and to develop a plan or a sequence of steps. Students go beyond explaining or describing "how and why" to justifying the "how and why" through application and evidence. Items at Level 3 include drawing conclusions; citing evidence; applying concepts to new situations; using concepts to solve problems; analyzing similarities and differences in issues and problems; proposing and evaluating solutions to problems; recognizing and explaining misconceptions or making connections across time and place to explain a concept or big idea. Complex and abstract; more demanding reasoning; more than one possible answer

Depth of Knowledge Extended Thinking: Generally requires the complex reasoning of Level 3 with the addition of planning, investigating, or developing that will most likely require an extended period of time. The extended time period is NOT a distinguishing factor if the required work is only repetitive and does not require significant conceptual understanding and higher-order thinking. A Level 4 performance will require students to make several connections from multiple sources, relate ideas within the content area or among content areas, and select or devise one approach among many alternatives on how the situation can be solved. Extended activity with extended time provided

Teacher:			Date:
School:		Subject:	Academic Year:
Part of the Lesson:	ginning	e 🗆 End	Time of Day:
Strategies and Delivery Methods Select those that apply Advanced/Graphic Organizers Classroom Discussion Cooperative Learning Group Work Guided Practice Hands On/Active Learning Independent Student Work Inquiry Based Learning Learning Centers Lecture Nonlinguistic Representations Peer Evaluation Project Based Learning Question/Answer Similarities/Differences Student Presentations Summarizing/Note Taking	Student Engagement High (75-100%) Moderate (50-75%) Low (25-50%) Disengaged (0-25%) Observations	Depth of Knowledge Not Observed (0) Recall (1) Skill Concept (2) Strategic Thinking (3) Extended Thinking (4)	Classroom Structure Evidence of Student Work Displayed in Classroom Yes

Observation Form



Demo Training Plan for Dis... Not Yet Started | Discuss



English Language Arts Grade 1

In Progress | Discuss | Copy
Evidence to Another Plan



English Language Arts Grad...
Not Yet Started | Discuss



English Language Arts Grad...

In Progress | Discuss | Copy
Evidence to Another Plan



English Language Arts Grad... Not Yet Started | Discuss



English Language Arts Grade 6
In Progress | Discuss | Copy
Evidence to Another Plan



English Language Arts Grad...

In Progress | Discuss | Copy
Evidence to Another Plan



English Language Arts Grad... In Progress | Discuss | Copy Evidence to Another Plan



English Language Arts Grad... In Progress | Discuss | Copy Evidence to Another Plan



English Lanugage Arts Grade 5

In Progress | Discuss | Copy
Evidence to Another Plan



Family and Consumer Scienc...

In Progress | Discuss | Copy
Evidence to Another Plan



Math Grade 1

Not Yet Started | Discuss



Math Grade 10
Not Yet Started | Discuss



Math Grade 3
Not Yet Started | Discuss

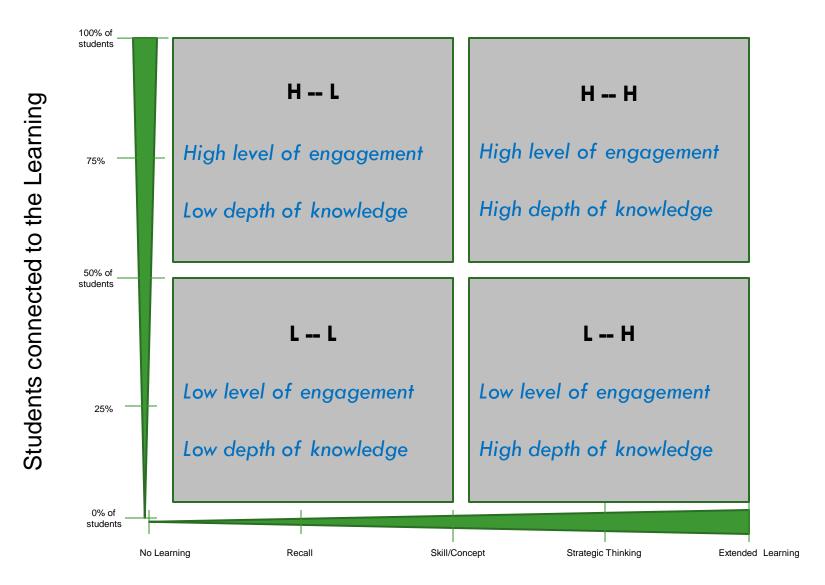


Math Grade 6.1

Not Yet Started | Discuss

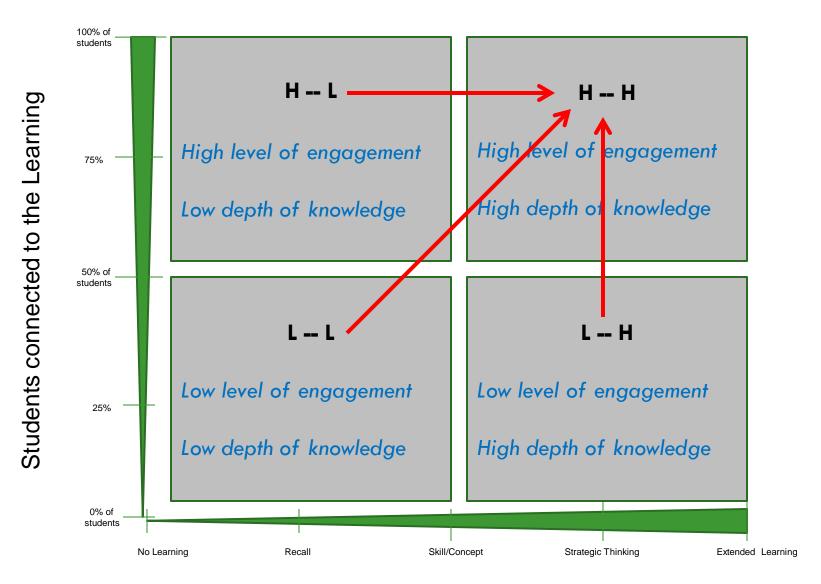
N	MOST (Missouri Observat	tion Simulation Tool) Obse	rvation Form				
Teacher:			Date:				
School:		Subject:	Academic Year:				
Part of the Lesson:	ginning 🗆 Middl	e 🗆 End	Time of Day:				
Video # matches to the following indicators:							
	Student Engagement	Depth of Knowledge	Classroom Structure				
Strategies and	High (75-100%)	Not Observed (0)	Evidence of Student Work Displayed in				
_	Moderate (50-75%)	Recall (1)	Classroom				
Delivery Methods	Low (25-50%)	Skill Concept (2)	□ Yes □ No				
Select those that apply	Disengaged (0-25%)	Strategic Thinking (3) Extended Thinking (4)	Room Organized				
Advanced/Graphic Organizers		Extended Hilliking (4)	□ Yes □ No				
Classroom Discussion			Curriculum/Instruction/Observed				
Cooperative Learning			☐ Taught curriculum matches written				
Group Work			curriculum				
Guided Practice			□ Objectives & DOK Align				
Hands On/Active Learning			☐ Accessible Materials				
Independent Student Work			☐ Clear Learning Targets ☐ Technology Integrated				
Inquiry Based Learning			☐ Knowledgeable about the content				
Learning Centers			2 Knowledgedbie about the content				
Lecture	Low	Recall	Learning Assessments Observed				
Nonlinguistic Representations		ric our	☐ Provides Specific and Timely Feedback				
Peer Evaluation			□ Question/Answer				
Project Based Learning			☐ Quiz or Test				
Question/Answer	Moderate	Skill Concept	☐ Group Response ☐ Individual Response				
Similarities/Differences			□ Conferencing				
Student Presentations			□ Observation				
Summarizing/Note Taking			□ None				
	Observations						
			<u>Learning Environment</u>				
			Conducive to Learning Somewhat Conducive				
	□ Not Conducive □ Disruptive Behavior						
	☐ Off Task Behavior						
	☐ Lack of Organization						
		Feedback					

BREAKING DOWN STUDENT ENGAGEMENT



Depth of the Learning

BREAKING DOWN STUDENT ENGAGEMENT



Depth of the Learning

	MOST (Missouri Observa	tion Simulation Tool) Obse	
Teacher:			Date:
School:		ACS Academic Year:	
Part of the Lesson:	ginning	le 🗆 End	Time of Day:
Video #	matches	to the following indicators:	4.2
	Student Engagement	Depth of Knowledge	Classroom Structure
Strategies and	High (75-100%)	Not Observed (0)	Evidence of Student Work Displayed in
_	Moderate (50-75%)	Recall (1)	Classroom
Delivery Methods	Low (25-50%)	Skill Concept (2)	X Yes □ No
Select those that apply	Disengaged (0-25%)	Strategic Thinking (3) Extended Thinking (4)	Room Organized
Advanced/Graphic Organizers	+	Extended Hilliking (4)	X Yes □ No
Classroom Discussion	 		Curriculum/Instruction/Observed
Cooperative Learning	 		☐ Taught curriculum matches written
Group Work	+		curriculum
Guided Practice	+		☐ Objectives & DOK Align
Hands On/Active Learning	+		☐ Accessible Materials
Independent Student Work	 		X Clear Learning Targets
Learning Centers	 		☐ Technology Integrated ☐ Knowledgeable about the content
Lecture	24-4	Not Observed	Knowledgeable about the content
Nonlinguistic Representations	Moderate	Not Observed	Learning Assessments Observed
Peer Evaluation	ļ		☐ Provides Specific and Timely Feedback
	 		☐ Question/Answer
Project Based Learning	ļ		☐ Quiz or Test
Question/Answer	<u> </u>		☐ Group Response
Similarities/Differences			□ Individual Response
Student Presentations	Low	Recall	□ Conferencing
Summarizing/Note Taking			□ Observation
a. Caudants antoned the ele-	Observations	anno (valling bands on	X None
	ssroom in a disruptive ma ared to be no routine or e		Learning Environment
beginning of class.	area to be no routine or e	xpectation set for the	☐ Conducive to Learning
	dents were looking at the	ty during the video.	☐ Somewhat Conducive
however it cannot be de	X Not Conducive		
along cognitively.	X Disruptive Behavior		
	Student presentation involved two students.		☐ Off Task Behavior
			X Lack of Organization
		Feedback	
			ome clear expectations for students.
 Talk to me about the lea 	rning outcome of the vide	a valushawed? Haw do val	I know if students learned what you were

 Talk to me about the learning outcome of the video you showed? How do you know if students learned what you were trying to get to them to learn?

Teacher Growth Guide 1.1

Standard 1: Content knowledge aligned with appropriate instruction.

The teacher understands the central concepts, structures, and tools of inquiry of the discipline(s) and creates learning experiences that make these aspects of subject matter meaningful and engaging for students.

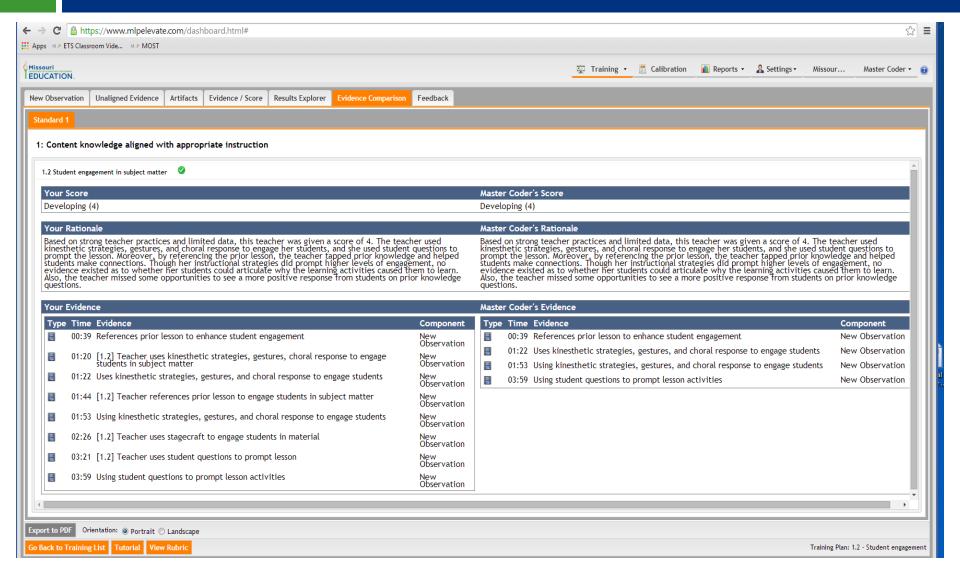
Quality Indicator 1: Content knowledge and academic language

Emerging	Dev	eloping	Proficient		Distinguished	
1E1) The emerging teacher	1D1) The developin	ng teacher also	1P1) The proficient teacher also		1S1) The distinguished teacher also	
Knows and can demonstrate breadth and depth of content knowledge and communicates the meaning of academic language.	breadth and depth of content experiences using supplemental resources and incorporates			formation into nits and lessons I knowledge of the cepts of the	Has mastery of taught subjects and continually infuses new research-based content knowledge into instruction.	
		Profession	nal Frames			
Evidence of Commitment Is well prepared to guide students to a deeper understanding of content	Is well prepared to guide students Stays current on new content and to a deeper understanding of incorporates it into lessons urces that are aligned to local		nental primary	Evidence of Commitment Continually expands knowledge base on content and infuses into content		
Evidence of Practice Instruction reflects accuracy of content knowledge	Evidence of Practic Instruction ind appreciation o ever evolving n content	icates an f the complexity and	Evidence of Practice Instructional focus is on the most important concepts of the content and includes new content as appropriate		Evidence of Practice Continually seeks out new information and applies it to learning in their classroom	
Evidence of Impact Students are generally familiar with academic language	Evidence of Impact Students are a language	: ble to use academic	Evidence of Impact Students accurately use academic language related to their discipline		Evidence of Impact Students communicate effectively using academic language from a variety of sources	
Score = 0 1 2	3	4	5	6	7	

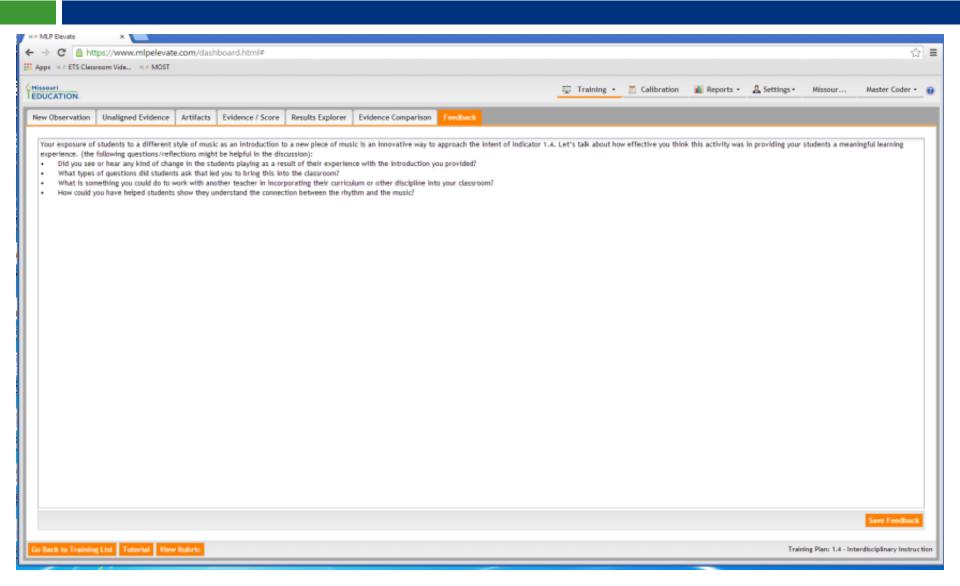
MyLearni	ingPlar	n° ELEVATE		<u> </u>	Training • 📱 Calib	ration	A Settings ▼ Missour	Tyler Barnett ▼
Observation 1	Artifacts	Unaligned Evidence	Evidence / Score	Results Explorer	Evidence Comparison			
Mean Score 🔞	: User: 2.00 Master Code	User Mean Abso	lute Deviation 🕡 : 0	1.33				
1.1a: Describes	s development	tal characteristics of stude	ents		Ineffective 0 of 2 (0%)	Developing 0 of 2 (0%)	Effective 2 of 2 (100.0%)	Highly Effective 0 of 2 (0%)
1.1b: Creates o	developmental	lly appropriate lessons			Ineffective 0 of 0 (0%)	Developing O of O (0%)	Effective 0 of 0 (0%)	Highly Effective
1.2a: Uses stra	tegies to supp	port learning and language	acquisition		Ineffective 0 of 0 (0%)	Developing O of O (0%)	Effective 0 of 0 (0%)	Highly Effective
1.2b: Uses curi	rent research				Ineffective 0 of 0 (0%)	Developing O of O (0%)	Effective 0 of 0 (0%)	Alighly Effective
1.3a: Meets div	verse learning	needs of each student			Ineffective 0 of 0 (0%)	Developing O of O (0%)	Effective 0 of 0 (0%)	Highly Effective
1.3b: Plans for	student stren	ngths, interests, and expe	iences		Ineffective 0 of 0 (0%)	Developing 0 of 0 (0%)	Effective 0 of 0 (0%)	Highly Effective
1.4a: Communi	cates with par	rents, guardians, and/or c	aregivers.		Ineffective 1 of 1 (100.0%)	Developing 0 of 1 (0%)	Effective 0 of 1 (0%)	Highly Effective 0 of 1 (0%)
1.5a: Incorpora	ates the know	ledge of school communit	y and environmental fa	actors	Ineffective 0 of 0 (0%)	Developing O of O (0%)	Effective 0 of 0 (0%)	Highly Effective
1.5b: Incorporates multiple perspectives				Ineffective 0 of 1 (0%)	Developing 1 of 1 (100.0%)	Effective O of 1 (0%)	Highly Effective O of 1 (0%)	

_ . .

Evidence Comparison



Feedback Tab



Questions to consider

Why is it important to agree on Engagement and Depth of Knowledge?

In what ways can MOST help create agreement between teachers and administrators?

What further questions do you have?

Missouri Supporting Educator Evaluation MoSEE

REGISTRATION FORM

First Name
Last Name
Email
School Name
School District
School Address
City
State Zip Code
School Phone
Fax
Method of Payment:
Check
Purchase Order #
Credit Card
Card Number
Expiration Date CSV

To register for Elementary or Middle Level Communities: return to MAESP, 3550 Amazonas Drive, Jefferson City, MO 65101 or maesp@maesp.com.

Fax: 573-556-6270

To register for Junior High or High School Communities: return to MASSP, 2409 West Ash St., Columbia, MO 65203 or massp@moassp.org.

Fax: 573-445-6416

Cancellation Policy: Cancellations will be accepted ONLY if received 72 hours (3 business days) or more prior to the initial training and will be subject to a \$50 administrative charge. Any cancellations not received within 72 hours (3 business days) will be charged the entire fee.

About Mike Rutherford

After more than 20 years using workshops, institutes, television, and online technology, Mike Rutherford is at the forefront of educator development across the United States. Formerly a high school chemistry teacher, coach, and middle school principal, Mike received his BA in Education from Indiana State University and his MA in Educational Leadership from the University of North Carolina

Mike served as Executive Director at the noted Mayerson Academy in Cincinnati, OH, which specializes in a broad range of educator development programs. He codesigned, with colleague Dr. Larry Rowedder, the "Requisites of a Leader" program to teach school principals essential leadership skills required of their position. For teachers, he developed "Creating the Learning Centered School" (LCS). LCS presents 18 essential capacities that teachers must know so their work will mesh with the psychological and physical realities of how humans learn. These programs and more unite under the umbrella of Rutherford Learning Group (RLG). RLG designs and leads "best of class" development experiences for educators.

Mike has consulted in the state of Missouri, most recently with the Ft. Zumwalt and Branson School Districts. Missouri is proud to welcome Mike back to Missouri to support building the capacity of our principal leaders with a specific focus on providing effective feedback to teachers.

Missouri Supporting Educator Evaluation

A Teacher Observation and Feedback Initiative



Sponsored By:

Missouri Department of Elementary and Secondary Education (DESE)

Missouri Association of Elementary School Principals (MAESP)

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MoSEE Findings: Small to modest increase fall to spring (1-9 pts)

- My evaluator had knowledge of my subject/content to effectively evaluate me
- The feedback I received was an accurate portrayal of my teaching
- •Classroom observations or walkthroughs that informed the feedback that I received represented a typical day in my classroom
- The evaluation system is accurate enough that different evaluators reviewing the same evidence would likely give the same ratings
- My evaluator had understanding of the curriculum being observed to effectively evaluate me

MoSEE Findings: Modest to large increase fall to spring (+10 pts)

- •My evaluator's feedback included specific instructional strategies that I could use to improve my teaching
- •My evaluator's feedback included specific classroom management strategies that I could use to improve my teaching
- My evaluator's feedback included recommendations for finding resources or professional development to improve my teaching
- •Because of the feedback I received from my evaluator, I tried new classroom management strategies in my classroom
- I would receive the same feedback if my evaluator examined different evidence
- •Because of the feedback I received from my evaluator I sought advice from an instructional leader

MoSEE Findings: Very large increase fall to spring (+15 pts)

- My evaluator's feedback included specific improvement suggestions
- •My evaluator's feedback included specific suggestions to improve my content/subject knowledge
- I was able to observe expert teachers modeling skills that related to my feedback
- Feedback, both conversations and written, increased 17-19 pts from fall to spring

OVER 20 percentage point difference

•Because of the feedback I received from my evaluator, I sought professional development (formal or informal)

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